

Consolidated Financial Results for the Year Ended March 31, 2024 [Japanese GAAP]

May 10, 2024

Company name: JANOME Corporation Stock exchange listing: Tokyo Code number: 6445 URL: https://www.janome.co.jp Representative: Makoto Saito President Contact: Yukiyasu Miyazaki General Manager of Accounting Department Phone: +81-42-661-3071 Scheduled date of Annual General Meeting of Shareholders: June 21, 2024 Scheduled date of commencing dividend payments: June 24, 2024 Scheduled date of filing annual securities report: June 24, 2024 Availability of supplementary briefing material on annual financial results: Yes Schedule of annual financial results briefing session: No

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 to March 31, 2024)

(1) Consolidated Operating Results (% indicates changes from the p					the previou	us co	rresponding	period.)		
	Net sales		Operating profit Ordin		nary profit		Pro	Profit attributable to		
	Ivet sales		Operating	Join	Oluli	lary p	ioin	0	wners of pa	rent
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of	of yen	%	Mil	lions of yen	%
March 31, 2024	36,476	(5.4)	1,716	(19.0)	1	,763	(26.5)		1,131	-
March 31, 2023	38,571	(10.1)	2,120	(42.1)	2	,400	(37.2)		(393)	-
(Note) Comprehensive income	e: Fiscal year	ended M	larch 31, 2024:	¥		2,849	million	[523.5%]	
Fiscal year ended Ma			larch 31, 2023:	¥		457	million	[(88.4)%]	
	Basic earnings p share	er Dilut	ed earnings per share	Rate of r equ			nary profit l assets rat		Operating p net sales	
Fiscal year ended	Y	/en	Yen		%			%		%
March 31, 2024	60.1	13	_		3.4			3.5		4.7
	00.	15	-		5.1			5.5		
March 31, 2023	(20.3	-	-		(1.2)			4.5		5.5
March 31, 2023 (Reference) Equity in earnings	(20.3	34)	- panies: Fiscal	year endec	(1.2)	1, 2024			-	

(2) Consolidated Financial Position

		Total assets	Net ass	ets	Capital adequacy ratio	Net assets per share
As of		Millions of yen	Mi	llions of yen	%	Yen
March 31, 2024		50,821		34,996	67.3	1,865.47
March 31, 2023		51,118		33,364	63.8	1,687.25
(Reference) Equity:	As of	March 31, 2024:	¥	34,203	million	
	As of	March 31, 2023:	¥	32,616	million	

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2024	2,068	230	(2,432)	7,457
March 31, 2023	3,361	(523)	(2,464)	7,265

2. Dividends

	Annual dividends							Dividends to net
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	Total dividends	ratio (consolidated)	assets (consolidated)
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2023	-	0.00	-	25.00	25.00	483	-	1.5
March 31, 2024	-	0.00	-	25.00	25.00	458	41.6	1.4
Fiscal year ending								
March 31, 2025	-	0.00	-	25.00	25.00		30.6	
(Forecast)								

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2025 (April 1, 2024 to March 31, 2025)

(% indicates changes from the previous corresponding period.)

(701					(, , , , , , , , , , , , , , , , , , ,	tes enang	ee menn une	pretieus	concesponding period.)
	Net s	ales	Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of		Millions of		Millions of		Millions of		
	yen	%	yen	%	yen	%	yen	%	Yen
Full year	40,000	9.7	2,500	45.6	2,400	36.1	1,500	32.6	81.81

* Notes:

(1) Changes in significant subsidiaries during the period under review (changes in specified subsidiaries resulting in changes in scope of consolidation): No

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: No

2) Changes in accounting policies other than 1) above: No

3) Changes in accounting estimates: No

4) Retrospective restatement: No

(3) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares): March 31, 2024: 19,521,444, shares

March 31, 2024:	19,521,444 snares
March 31, 2023:	19,521,444 shares

2) Number of treasury shares at the	ne end of the period:	
March 31, 2024:	1,186,639	shares
March 31, 2023:	190,154	shares

3) Average number of shares outstanding during the period:	
Fiscal Year ended March 31, 2024:	18,815,404 shares
Fiscal Year ended March 31, 2023:	19,331,341 shares

(Reference) Summary of Non-consolidated Financial Results

) Non-consolidated Operating Results (% indicates changes from the previous corresponding period								period.)
(-)	Net sales			orofit	Ordinary p		Net incom	<u> </u>
Fiscal year ended	Millions of yen	%						
March 31, 2024	23,238	(5.6)	1,065	(44.8)	1,893	(45.0)	1,712	29.5
March 31, 2023	24,604	(23.5)	1,929	(34.1)	3,443	(15.7)	1,322	(57.7)

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 to March 31, 2024)

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2024	91.04	-
March 31, 2023	68.41	-

(2) Non-consolidated Financial Position

		Total assets	Net asse	ts	Capital adequacy ratio	Net assets per share
As of		Millions of yen	Mill	ions of yen	%	Yen
March 31, 2024		36,792		25,206	68.5	1,374.81
March 31, 2023		37,757		24,708	65.4	1,278.18
(Reference) Equity:	As of	March 31, 2024:	¥	25,206	million	
	As of	March 31, 2023:	¥	24,708	million	

* Quarterly financial results reports are exempt from quarterly review conducted by certified public accountants or an audit corporation.

* Explanation regarding the appropriate use of result forecasts, and other special items

The forward-looking statements stated in this report include expectations based on assumption, forecast and projection by our management available as of the date of their announcement. It is possible that actual results may differ materially from these expectations due to various factors.

1. Results of Operations

(1) Results of operations for the fiscal year ended March 31, 2024

During the fiscal year ended March 31, 2024, geopolitical risks increased due to the protracted conflict in Ukraine and rising tensions in the Middle East. In addition, although global inflation has already passed its peak, the global economy remains unstable due to uncertain financial markets caused by monetary tightening policies as well as the economic slowdown in China, among other factors. In Japan, amid the normalization of economic and social activities following the reclassification of COVID-19 as a Class 5 infectious disease, corporate business confidence improved, supported by factors such as improved corporate earnings and rising stock prices due to recovering external demand and a weakening yen, as well as improved wage increase rates. Meanwhile, the real economy stagnated due to various factors such as a decline in consumer spending caused by soaring prices, labor shortages, and sluggish investment in machinery and equipment, widening the gap between business confidence and reality.

Against this backdrop, the Janome Group has aggressively operated in the second year of its Mid-term Business Plan, as it promoted in-house processing mainly through insourcing production of parts and worked to launch new products. However, the business environment surrounding the Group remained challenging.

As a result, during the fiscal year ended March 31, 2024, Group total sales were 36,476 million yen (down 2,095 million yen compared to the previous fiscal year), operating profit was 1,716 million yen (down 403 million yen), and ordinary profit was 1,763 million yen (down 636 million yen). Profit attributable to owners of parent was 1,131 million yen (loss attributable to owners of parent was 393 million yen in the corresponding period of the previous fiscal year).

The performance by segment is outlined below.

<Household equipment>

In the overseas markets, we sought to expand sales by launching new products targeted at sewing machine quilting enthusiasts and by participating in exhibitions. By region, while there were some regions showing strength such as Asia, particularly India, consumers' inclination to purchase did not recover and conditions remained difficult overall, strongly impacted by protracted Russia-Ukraine conflict and conflicts in the Middle East, as well as the global trend of high prices and monetary tightening.

In Japan, the Janome Group endeavored to build a sales structure centered on distributor sales and to enhance services and support for school education. Under the "Made in Japan Project," one of the measures in the Group's Mid-term Business Plan, the Group launched HORIZON Memory Craft 9480 QC PROFESSIONAL, a high-function, high-quality model produced at the Group's Tokyo Factory, for the domestic market. In addition, the Janome Group worked to create new demand by showcasing our products in various workshops and exhibitions, including those held in collaboration with different industries, and by disseminating information through social media. However, sales did not grow enough to surpass our expectation, partly because it took some time to initiate the reorganization of the sales structure after the withdrawal from the door-to-door sales business.

As a result, overall, net sales in the household equipment business were 27,706 million yen (down 2,059 million yen compared to the previous fiscal year), with operating profit of 1,372 million yen (down 522 million yen).

<Industrial equipment>

In the industrial equipment business, production systems were normalized as the difficulty in procuring components was resolved during the fiscal year under review. For desktop robots, the Janome Group worked to provide products that meet market needs by enhancing the added value of products through measures such as offering a wide range of jigs and attachments designed for specific usage. In response to raw material prices remaining high, the Group made efforts including pressing ahead with price pass-through to improve profit margins, and strengthening its network by opening sales and service bases both in Japan and overseas. However, sales continued to struggle, including those for die-cast products, with a noticeable trend to refrain from capital investment in production sites due to impacts from factors such as the economic slowdown in China.

As a result, in the industrial equipment segment overall, net sales were 5,778 million yen (down 498 million yen compared to the corresponding period of the previous fiscal year), and operating loss was 269 million yen (operating loss was 102 million yen in the corresponding period of the previous fiscal year).

<IT>

In the IT business, which includes software development, information processing services, and the undertaking of contracted system operation/management, sales grew steadily and operating profit achieved a record high, thanks to stable orders received including for large projects, against a backdrop of increased demand resulting from the spread of digital transformation (DX). Additionally, the Janome Group strove to improve productivity through robust quality control and worked to provide services to the satisfaction of our customers.

As a result, net sales totalled 2,782 million yen (up 462 million yen compared to the corresponding period of the previous fiscal year), and operating profit was 487 million yen (up 149 million yen).

(2) Financial Position

(i) Assets, liabilities & net assets

As of March 31, 2024, total assets on a consolidated basis were 50,821 million yen (down 296 million yen from the previous fiscal year ended March 31, 2023).

Current assets were 26,570 million yen (up 859 million yen from the end of previous fiscal year) due to factors including an increase in Notes and accounts receivable - trade and Raw materials and supplies. Non-current assets totalled 24,250 million yen (down 1,156 million yen), due to factors including a decrease in Land and Deferred tax assets, and Depreciation of plant and equipment and intangible assets.

Total liabilities were 15,825 million yen (down 1,928 million yen from the previous fiscal year ended March 31, 2023) due to factors including a decrease in Short-term borrowings and a decrease in Accounts payable.

Net assets (including non-controlling interests) were 34,996 million yen (up 1,632 million yen from the previous fiscal year ended March 31, 2023), due to factors including an increase in Retained earnings and Foreign currency translation adjustment and Purchase of treasury shares.

(ii) Cash flows

<Cash flows from operating activities>

Net cash provided by (used in) operating activities amounted to an inflow of 2,068 million yen (3,361 million yen inflow in the previous fiscal year), due to factors including a profit before income taxes of 1,654 million yen, a depreciation of 1,045 million yen, Payments for business restructuring of 903 million yen.

<Cash flows from investing activities>

Net cash provided by (used in) investing activities amounted to an inflow of 230 million yen (523 million yen outflow in the previous fiscal year). This was due to Proceeds from sale of property, plant and equipment of 980 million yen and to purchase tangible fixed assets of 423 million yen, and Purchase of shares of subsidiaries and associates of 331 million yen. <<Cash flows from financing activities>

Net cash provided by (used in) financing activities amounted to an outflow of 2,432 million yen (2,464 million yen outflow in the previous fiscal year), due to factors including a decrease in short-term borrowings of 1,002 million yen and Purchase of treasury shares of 700 million yen and 482 million yen in Dividends paid.

As a result of the above, cash and cash equivalents on a consolidated basis as of March 31, 2024 increased by 192 million yen from the previous fiscal year ended March 31, 2023, totalling 7,457 million yen.

(3) Future outlook

With regard to the future outlook, prospects for the environment will likely remain uncertain due to negative factors including geopolitical risks such as the situations in Ukraine and the Middle East, a delay in the recovery of demand in the Chinese market, and the persistent weakness of the yen.

While closely monitoring these conditions, the Janome Group will continue to pursue the business strategy set out in our mid-term business plan "Reborn 2024."

Our consolidated earnings forecast for the year ending March 31, 2025 is as follows. We forecast net sales of 40,000 million yen (up 9.7% compared to the previous fiscal year), operating profit of 2,500 million yen (up 45.6%), ordinary profit of 2,400 million yen (up 36.1%), and profit attributable to owners of parent of 1,500 million yen (up 32.6%).

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2025	40,000	2,500	2,400	1,500
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2024	36,476	1,716	1,763	1,131
Percentage of change	9.7 %	45.6%	36.1%	32.6%

Note: The forward-looking statements, including business forecasts, contained in this document are based on information currently available to the Group and on certain assumptions deemed reasonable, and are not intended as a promise by the Group that they will be achieved.

(4) Basic Policy on Profit Distribution and Dividends for the Current and Next Fiscal Years

Our basic policy is to maximize shareholder returns by securing sufficient equity capital, strengthening our sound financial base, and pursuing greater capital efficiency.

For the year under review, the Group plans to pay a year-end dividend of 25 yen per share. As we work to enhance our earnings and financial position, and based on the above policy, for the next fiscal year we expect to pay an unchanged annual dividend of ¥25 per share (year-end dividend) as a common stock dividend.

Consolidated Financial Statements

Consolidated Balance Sheets

		(Millions of yen)
	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	7,336	7,510
Notes and accounts receivable - trade	6,571	7,262
Merchandise and finished goods	6,482	6,317
Work in process	834	758
Raw materials and supplies	3,933	4,336
Other	849	710
Allowance for doubtful accounts	(296)	(325
Total current assets	25,710	26,570
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	4,977	4,817
Machinery, equipment and vehicles, net	864	828
Land	12,921	11,927
Construction in progress	55	98
Other, net	1,783	1,659
Total property, plant and equipment	20,602	19,331
Intangible assets		
Other	644	626
Total intangible assets	644	626
Investments and other assets		
Investment securities	1,504	1,750
Deferred tax assets	1,822	1,570
Other	845	987
Allowance for doubtful accounts	(12)	(15
Total investments and other assets	4,160	4,293
Total non-current assets	25,407	24,250
Total assets	51,118	50,821

	As of March 31, 2023	As of March 31, 2024	
Liabilities			
Current liabilities			
Notes and accounts payable - trade	1,836	2,005	
Short-term borrowings	3,984	3,149	
Income taxes payable	136	206	
Provision for bonuses	567	612	
Other	3,285	2,401	
Total current liabilities	9,809	8,375	
Non-current liabilities			
Deferred tax liabilities for land revaluation	3,107	2,917	
Retirement benefit liability	3,836	3,568	
Other	1,001	962	
Total non-current liabilities	7,944	7,449	
Total liabilities	17,754	15,825	
Net assets			
Shareholders' equity			
Share capital	11,372	11,372	
Capital surplus	0	0	
Retained earnings	12,156	13,234	
Treasury shares	(325)	(1,025)	
Total shareholders' equity	23,204	23,581	
Accumulated other comprehensive income			
Valuation difference on available-for-sale securities	136	109	
Revaluation reserve for land	6,977	6,548	
Foreign currency translation adjustment	2,159	3,717	
Remeasurements of defined benefit plans	139	246	
Total accumulated other comprehensive income	9,412	10,621	
Non-controlling interests	747	793	
Total net assets	33,364	34,996	
Total liabilities and net assets	51,118	50,821	

Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

Cost of sales $22,425$ $22,308$ Gross profit16,14614,167Selling, general and administrative expenses14,02512,450Operating profit $2,120$ 1,716Non-operating income1229Interest income7470Foreign exchange gains184209Other191198Total non-operating income463507Non-operating expenses7899Financing expenses6322Restructuring expenses6322Restructuring expenses183460Ordinary profit2,4001,763Extraordinary income8299Extraordinary income8299Extraordinary losses51288Extraordinary losses51288Indig expenses-10Total extraordinary losses-10Cosi on sale of investment securities163Inpairment losses51288Extraordinary losses-10Total extraordinary losses-10Drofit before income taxes3771.654Income taxes - current754338Income taxes - defered205133Total income taxes - defered205133Income taxes - defered205133Income taxes - defered205133Income taxes - defered205133Total income taxes960472Interest			(Millions of yen)
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Selling, general and administrative expenses14,02512,450Operating profit2,1201,716Non-operating income1229Interest income7470Foreign exchange gains184209Other191198Total non-operating expenses63507Interest expenses7899Financing expenses6322Restructuring expenses6322Restructuring expenses6322Restructuring expenses183460Other11136Gain on sale of investment securities1136Gain on sale of investment securities1136Loss on business restructuring1,816-Loss on sale and retirement of non-current assets51288Extraordinary losses2,031409Profit before income taxes3771,654Income taxes360472	Cost of sales	22,425	22,308
Operating profit 2,120 1,716 Non-operating income 12 29 Interest income 74 70 Foreign exchange gains 184 209 Other 191 198 Total non-operating income 463 507 Non-operating expenses 463 507 Interest expenses 78 99 Financing expenses 63 22 Restructuring expenses 63 22 Restructuring expenses - 243 Other 41 94 Total non-operating expenses - 243 Other 41 94 Total non-operating expenses 1 163 Cother 183 460 Ordinary profit 2,400 1,763 Extraordinary income 8 299 Extraordinary income 8 299 Extraordinary income 1 136 Loss on business restructuring 1,816 -	Gross profit	16,146	14,167
Non-operating income1229Dividend income7470Foreign exchange gains184209Other191198Total non-operating income463507Non-operating expenses6322Interest expenses6322Restructuring expenses6322Other4194Total non-operating expenses13440Other4194Total non-operating expenses13400Ordinary profit2,4001,763Extraordinary income7162Gain on sale of investment securities1136Gain on sale of non-current assets7162Loss on sale and retirement of non-current assets16363Impairment losses51288Extraordinary losses-11Total extraordinary losses2,031400Profit before income taxes3771,654Income taxes - deferred205133Income taxes - deferred205133Profit (loss)(582)1,181Profit (loss)(582)1,181Profit (loss)2,051133	Selling, general and administrative expenses	14,025	12,450
Interest income1229Dividend income7470Foreign exchange gains184209Other191198Total non-operating income463507Non-operating expenses7899Financing expenses6322Restructuring expenses6322Restructuring expenses6322Other4194Total non-operating expenses183460Other4194Total non-operating expenses183460Ordinary profit2,4001,763Extraordinary income8299Extraordinary income8299Extraordinary income8299Extraordinary income8299Extraordinary income51288Loss on sale of investment securities51288Extraordinary losses51288Inpairment losses51288Extraordinary losses-11Total extraordinary losses-1Profit before income taxes3771,654Income taxes - defrered205133Income taxes - deferred205133Iotal income taxes960472Profit (loss)(189)50	Operating profit	2,120	1,716
Dividend income 74 70 Foreign exchange gains 184 209 Other 191 198 Total non-operating income 463 507 Non-operating expenses 78 99 Financing expenses 63 22 Restructuring expenses 63 22 Restructuring expenses 63 22 Other 41 94 Total non-operating expenses 183 460 Ordinary profit 2,400 1,763 Extraordinary income 1 136 Gain on sale of non-current assets 1 162 Total extraordinary income 8 299 Extraordinary losses 1 136 Gain on sale of non-current assets 163 63 Impairment losses 51 288 Extra critiment payments - 1 Loss on sale and retirement of non-current assets 163 63 Impairment losses 51 288 Extra critiment payments </td <td>Non-operating income</td> <td></td> <td></td>	Non-operating income		
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Other 191 198 Total non-operating income 463 507 Non-operating expenses 78 99 Interest expenses 63 22 Restructuring expenses 63 22 Restructuring expenses 63 22 Restructuring expenses 63 22 Restructuring expenses 63 22 Other 41 94 Total non-operating expenses 183 460 Ordinary profit 2,400 1,763 Extraordinary income 1 136 Gain on sale of non-current assets 7 162 Total extraordinary income 8 299 Extraordinary income 8 299 Extraordinary income 101 136 Gain on sale of non-current assets 163 63 Inpairment losses 51 288 Extra retirement payments - 11 Loss on sale of investment securities - 11 Total extraordinary losses <td>Dividend income</td> <td>74</td> <td>70</td>	Dividend income	74	70
Total non-operating income463507Non-operating expenses7899Financing expenses6322Restructuring expenses6322Restructuring expenses6322Restructuring expenses6322Other4194Total non-operating expenses183460Ordinary profit2,4001,763Extraordinary income1136Gain on sale of investment securities1136Gain on sale of non-current assets7162Total extraordinary income8299Extraordinary losses51288Loss on business restructuring1,816-Loss on sale and retirement of non-current assets16363Impairment losses51288Extra retirement payments-56Loss on sale and retirement securities-1Total extraordinary losses2,031400Profit before income taxes3771,654Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Foreign exchange gains	184	209
Non-operating expenses 78 99 Financing expenses 63 22 Restructuring expenses 63 22 Restructuring expenses 63 22 Other 41 94 Total non-operating expenses 183 460 Ordiary profit 2,400 1,763 Extraordinary income 1 136 Gain on sale of non-current assets 7 162 Total extraordinary income 8 299 Extraordinary losses 1 136 Loss on business restructuring 1,816 - Loss on sale and retirement of non-current assets 163 63 Impairment losses 51 288 Extra retirement payments - 11 Loss on sale of investment securities - 1 Total extraordinary losses 2,031 409 Profit before income taxes 2,031 409 Profit before income taxes 377 1,654 Income taxes - deferred 205 133	Other	191	198
Interest expenses7899Financing expenses6322Restructuring expenses6322Restructuring expenses-243Other4194Total non-operating expenses183460Ordinary profit2,4001,763Extraordinary income1136Gain on sale of investment securities1136Gain on sale of non-current assets7162Total extraordinary income8299Extraordinary lossesLoss on business restructuring1,816-Loss on sale and retirement of non-current assets16363Impairment losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Total non-operating income	463	507
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Restructuring expenses-243Other4194Total non-operating expenses183460Ordinary profit2,4001,763Extraordinary income1136Gain on sale of investment securities1136Gain on sale of non-current assets7162Total extraordinary income8299Extraordinary losses1136Loss on business restructuring1,816-Loss on sale and retirement of non-current assets16363Impairment losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses51288Extra retirement payments-163Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Interest expenses	78	99
Other4194Total non-operating expenses183460Ordinary profit2,4001,763Extraordinary income1136Gain on sale of non-current assets7162Total extraordinary income8299Extraordinary losses1136Loss on business restructuring1,816-Loss on sale and retirement of non-current assets16363Impairment losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Financing expenses	63	22
Total non-operating expenses183460Ordinary profit2,4001,763Extraordinary income1Gain on sale of investment securities1136Gain on sale of non-current assets7162Total extraordinary income8299Extraordinary losses1Loss on business restructuring1,816-Loss on sale and retirement of non-current assets16363Impairment losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses-1Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Restructuring expenses	-	243
Ordinary profit2,4001,763Extraordinary income1136Gain on sale of investment securities1136Gain on sale of non-current assets7162Total extraordinary income8299Extraordinary losses11816Loss on business restructuring1,816-Loss on sale and retirement of non-current assets16363Impairment losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,811Profit (loss) attributable to non-controlling interests(189)50	Other	41	94
Extraordinary income1136Gain on sale of investment securities1136Gain on sale of non-current assets7162Total extraordinary income8299Extraordinary losses11816Loss on business restructuring1,816-Loss on sale and retirement of non-current assets16363Impairment losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Total non-operating expenses	183	460
Gain on sale of investment securities1136Gain on sale of non-current assets7162Total extraordinary income8299Extraordinary losses11,816Loss on business restructuring1,816-Loss on sale and retirement of non-current assets16363Impairment losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - deferred205133Total income taxes960472Profit (loss)(189)50	Ordinary profit	2,400	1,763
Gain on sale of non-current assets7162Total extraordinary income8299Extraordinary losses18299Extraordinary losses1,816Loss on business restructuring1,8166363Impairment losses51288288Extra retirement payments-5656Loss on sale of investment securities-11Total extraordinary losses2,03140990Profit before income taxes3771,654338Income taxes - current754338338Income taxes - deferred205133306Profit (loss)(582)1,181754Profit (loss) attributable to non-controlling interests(189)50	Extraordinary income		
Total extraordinary income8299Extraordinary losses1,816-Loss on business restructuring1,816-Loss on sale and retirement of non-current assets16363Impairment losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Gain on sale of investment securities	1	136
Extraordinary lossesLoss on business restructuring1,816Loss on sale and retirement of non-current assets163Impairment losses51Extra retirement payments-Loss on sale of investment securities-Total extraordinary losses2,031Profit before income taxes377Income taxes - current754Income taxes - deferred205Total income taxes960Profit (loss)(582)Profit (loss) attributable to non-controlling interests(189)Solution50	Gain on sale of non-current assets	7	162
Loss on business restructuring1,816Loss on sale and retirement of non-current assets16363Impairment losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Total extraordinary income	8	299
Loss on sale and retirement of non-current assets16363Impairment losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Extraordinary losses		
Impairment losses51288Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Loss on business restructuring	1,816	-
Extra retirement payments-56Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Loss on sale and retirement of non-current assets	163	63
Loss on sale of investment securities-1Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Impairment losses	51	288
Total extraordinary losses2,031409Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Extra retirement payments	-	56
Profit before income taxes3771,654Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Loss on sale of investment securities	-	1
Income taxes - current754338Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Total extraordinary losses	2,031	409
Income taxes - deferred205133Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Profit before income taxes	377	1,654
Total income taxes960472Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Income taxes - current	754	338
Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Income taxes - deferred	205	133
Profit (loss)(582)1,181Profit (loss) attributable to non-controlling interests(189)50	Total income taxes	960	472
Profit (loss) attributable to non-controlling interests (189) 50	Profit (loss)		1,181
	Profit (loss) attributable to non-controlling interests		50
	Profit (loss) attributable to owners of parent		1,131

Consolidated Statements of Comprehensive Income

		(Millions of yen)
	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Profit (loss)	(582)	1,181
Other comprehensive income		
Valuation difference on available-for-sale securities	46	(27)
Foreign currency translation adjustment	720	1,587
Remeasurements of defined benefit plans, net of tax	272	107
Total other comprehensive income	1,039	1,667
Comprehensive income	457	2,849
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	624	2,769
Comprehensive income attributable to non-controlling interests	(167)	79

Consolidated Statements of Changes in Equity For the fiscal year ended March 31, 2023

-				(M	illions of yen)
		Sha	reholders' equit	ty	
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	11,372	-	13,447	(325)	24,495
Changes during period					
Dividends of surplus			(483)		(483)
Loss attributable to owners of parent			(393)		(393)
Purchase of treasury shares				(0)	(0)
Purchase of shares of consolidated subsidiaries		0			0
Reversal of revaluation reserve for land			(414)		(414)
Net changes in items other than shareholders' equity					
Total changes during period	-	0	(1,290)	(0)	(1,290)
Balance at end of period	11,372	0	12,156	(325)	23,204

	Accumulated other comprehensive income						
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	89	6,562	1,460	(133)	7,980	952	33,428
Changes during period							
Dividends of surplus							(483)
Loss attributable to owners of parent							(393)
Purchase of treasury shares							(0)
Purchase of shares of consolidated subsidiaries							0
Reversal of revaluation reserve for land							(414)
Net changes in items other than shareholders' equity	46	414	698	272	1,432	(205)	1,227
Total changes during period	46	414	698	272	1,432	(205)	(63)
Balance at end of period	136	6,977	2,159	139	9,412	747	33,364

For the fiscal year ended March 31, 2024

(Millions of yen)

(Millions of yen)							
		Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	11,372	0	12,156	(325)	23,204		
Changes during period							
Dividends of surplus			(483)		(483)		
Profit attributable to owners of parent			1,131		1,131		
Purchase of treasury shares				(700)	(700)		
Purchase of shares of consolidated subsidiaries					-		
Reversal of revaluation reserve for land			429		429		
Net changes in items other than shareholders' equity							
Total changes during period	-	-	1,077	(700)	377		
Balance at end of period	11,372	0	13,234	(1,025)	23,581		

	Accumulated other comprehensive income						
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	136	6,977	2,159	139	9,412	747	33,364
Changes during period							
Dividends of surplus							(483)
Profit attributable to owners of parent							1,131
Purchase of treasury shares							(700)
Purchase of shares of consolidated subsidiaries							-
Reversal of revaluation reserve for land							429
Net changes in items other than shareholders' equity	(27)	(429)	1,557	107	1,209	45	1,254
Total changes during period	(27)	(429)	1,557	107	1,209	45	1,632
Balance at end of period	109	6,548	3,717	246	10,621	793	34,996

Consolidated Statements of Cash Flows

	For the fiscal year ended March 31, 2023	(Millions of yen) For the fiscal year ended March 31, 2024
Cash flows from operating activities		
Profit before income taxes	377	1,654
Depreciation	1,133	1,045
Loss on business restructuring	1,816	243
Impairment losses	51	288
Increase (decrease) in allowance for doubtful accounts	(48)	(12)
Increase (decrease) in retirement benefit liability	(458)	(445)
Interest and dividend income	(87)	(100)
Interest expenses	78	99
Decrease (increase) in trade receivables	963	(291)
Decrease (increase) in inventories	1,479	997
Increase (decrease) in trade payables	(296)	40
Loss (gain) on sale of investment securities	(1)	(136)
Other, net	349	(315)
Subtotal	5,360	3,066
Interest and dividends received	85	103
Interest paid	(78)	(99)
Income taxes paid	(2,006)	(100)
Payments for business restructuring		(903)
Net cash provided by (used in) operating activities	3,361	2,068
Cash flows from investing activities		
Payments into time deposits	(0)	(244)
Proceeds from withdrawal of time deposits	188	261
Proceeds from sale of investment securities	6	180
Purchase of property, plant and equipment	(574)	(423)
Proceeds from sale of property, plant and equipment	107	980
Purchase of intangible assets	(88)	(107)
Purchase of shares of subsidiaries and associates	-	(331)
Other, net	(162)	(86)
Net cash provided by (used in) investing activities	(523)	230
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,728)	(1,002)
Purchase of treasury shares	(0)	(700)
Dividends paid	(483)	(482)
Dividends paid to non-controlling interests	(37)	(34)
Other, net	(215)	(213)
Net cash provided by (used in) financing activities	(2,464)	(2,432)
Effect of exchange rate change on cash and cash equivalents	(145)	326
Net increase (decrease) in cash and cash equivalents	227	192
Cash and cash equivalents at beginning of period	7,037	7,265
Cash and cash equivalents at end of period	7,265	7,457

Notes to consolidated financial statement

Consolidated Segment Information

a. Operational results by segment

Previous Fiscal Year (April 1, 2022 through March 31, 2023)

Previous Fiscal Year (April 1, 2022 through N	naren 51, 2025)				Currency un	nit: million yen
		Reportable	e segments			
	Household equipment	Industrial equipment	IT	Total	Other*	Total
Net sales						
Japan	4,664	4,205	2,320	11,191	-	11,191
North America	10,831	356	-	11,188	-	11,188
Europe	7,170	349	-	7,520	-	7,520
Other regions	7,099	1,364	-	8,463	-	8,463
Revenue from Contracts with Customers	29,765	6,277	2,320	38,363	-	38,363
Other revenue	-	-	-	-	208	208
Net sales to external customers	29,765	6,277	2,320	38,363	208	38,571
Intersegment sales or transfers	0	444	509	953	93	1,047
Total	29,766	6,721	2,829	39,317	302	39,619
Segment profit/ (loss)	1,895	(102)	338	2,130	(8)	2,121
Segment assets	29,063	10,979	2,520	42,563	3,262	45,826
Other items						
Deprecition	712	348	34	1,095	37	1,133
Impairment losses	1,080	-	-	1,080	-	1,080
Increase in property, plant and equipment, and intangible assets	475	178	6	661	3	664

Note*: "Other" is not categorized in the reportable business segment and includes real estate.

Current Fiscal Year (April 1, 2023 through March 31, 2024)

Current riscur rear (riprir 1, 2023 through hi	, . ,			Currency u	nit: million yen	
		Reportable	e segments			
	Household equipment	Industrial equipment	IT	Total	Other*	Total
Net sales						
Japan	3,259	3,804	2,782	9,845	-	9,845
North America	9,697	318	-	10,015	-	10,015
Europe	8,411	458	-	8,869	-	8,869
Other regions	6,338	1,197	-	7,536	-	7,536
Revenue from Contracts with Customers	27,706	5,778	2,782	36,267	-	36,267
Other revenue	-	-	-	-	208	208
Net sales to external customers	27,706	5,778	2,782	36,267	208	36,476
Intersegment sales or transfers	0	617	503	1,122	93	1,216
Total	27,707	6,396	3,286	37,390	302	37,692
Segment profit/ (loss)	1,372	(269)	487	1,591	118	1,710
Segment assets	28,707	11,395	2,689	42,791	3,415	46,207
Other items						
Deprecition	658	321	31	1,010	34	1,045
Impairment losses	223	46	-	269	18	288
Increase in property, plant and equipment, and intangible assets	422	107	1	530	0	530

Note*: "Other" is not categorized in the reportable business segment and includes real estate.

Difference between total amounts for reportable segments and amounts in the consolidated statement of income and main details of these differences (matters relating to difference adjustment)

		Currency unit: million yen
Net Sales	Previous Fiscal Year	Current Fiscal Year
Reportable segment total	39,317	37,390
Other net sales	302	302
Elimination of intersegment transactions	(1,047)	(1,216)
Net sales on consolidated financial statement	38,571	36,476

		Currency unit: million yen
Profit	Previous Fiscal Year	Current Fiscal Year
Reportable segment total	2,130	1,591
Other profit/ (loss)	(8)	118
Elimination of intersegment transactions	(1)	6
Operaring income on consolidated financial statement	2,120	1,716

		Currency unit: million yen
Assets	Previous Fiscal Year	Current Fiscal Year
Reportable segment total	42,563	42,791
Other Assets	3,262	3,415
Companywide asset	5,563	4,859
Elimination of intersegment transactions	(270)	(245)
Total assets on consolidated financial statement	51,118	50,821

Currency unit: million yen

Reportable segment total		Other		Adjustment		Amount recorded in consolidated financial statement		
Other	Previous consolidated fiscal year	Current consolidated fiscal year	Previous consolidated fiscal year	Current consolidated fiscal year	Previous consolidated fiscal year	Current consolidated fiscal year	Previous consolidated	Current consolidated fiscal year
Depreciation	1,095	1,010	37	34	-	-	1,133	1,045
Impairment losses	1,080	269	-	18	21	-	1,102	288
Increase in fixed assets	661	530	3	0	-	-	664	530

b. Additional information

Previous Fiscal Year (April 1, 2022 through March 31, 2023)

Information by region

(1)Net Sales

	Currency unit: million yer									
Iopop	North America		Europe	Other	Total					
	Japan	USA	Canada	Europe	Other	Total				
	11,399	9,809	1,378	7,520	8,463	38,571				

(2)Tangible fixed assets

(2) fungible fixed ussets	Currency unit: million yen		
Japan	Asia	Other	Total
16,569	3,063	969	20,602

Current Fiscal Year (April 1, 2023 through March 31, 2024)

Information by region

(1)Net Sales

Currency unit: million yer									
Japan -	North America		Europo	Other	Total				
	USA	Canada	Europe Other						
10,054	8,707	1,307	8,869	7,536	36,476				

(2)Tangible fixed assets

Currency unit: million						
Japan	Other	Total				
15,300	3,124	906	19,331			

c. Information on impairment losses in noncurrent assets by reported segment

Previous Fiscal Year (April 1, 2022 through March 31, 2023)

Currency unit: million yen

	Reportable segment						
	Household	Industrial	IT	Sub total	Other	Adjustment	Total
	equipment	equipment	11	Sub total			
Impairment losses	1,080	-	-	1,080	-	21	1,102

Current Fiscal Year (April 1, 2023 through March 31, 2024)

Currency unit: million yen

		Reportable segment					
	Household equipment	Industrial equipment	IT	Sub total	Other	Adjustment	Total
Impairment losses	223	46	-	269	18	-	288

d. Information on amortization of goodwill and amortized balance by reported segment

None

e. Information on negative goodwill by reported segment

None